No: IDR 06/2026

Date: 17 April 2026

Re: Notification of the Resolution of the Board of Directors' Meeting No. 3/2026
and the Schedule for the Extraordinary General Meeting of Shareholders No. 1/2026
CP ALL Public Company Limited

To: The President
The Stock Exchange of Thailand

CP ALL Public Company Limited ("**CPALL**" or "**the Company**") would like to inform that the Board of Directors' Meeting No. 3/2026, held on 17 April 2026 had the following significant resolutions:

1. The Meeting, by resolution of the disinterested directors, resolved that it does not agree to allow Counter Service Co., Ltd., Thai Smart Card Company Limited, and CP Axtra Public Company Limited (collectively referred to as the "**Subsidiaries of the Company**") to be included in the financial business group of the virtual bank of ACM Holding Company Limited ("**ACMH**"), a subsidiary of Charoen Pokphand Group Company Limited ("**CPG**"), where this resolution is consistent with the opinion of the Audit Committee of the Company that all three Subsidiaries of the Company play a significant role and are closely connected to the Company's core business, serving as a key mechanism for enhancing competitiveness, generating revenues, and supporting the growth of 7-Eleven stores. Such restructuring may give rise to flexibility limitations and regulatory complexity, as it may be considered as a related-party transaction of the Company under the Notification of the Capital Market Supervisory Board, and may also affect the neutrality and business relationships of the Company, taking into account of the principles of good corporate governance, transparency, independence of business operations, risk management, and the protection of shareholders' interests, as well as compliance with the relevant criteria of the Bank of Thailand and the Notification of the Ministry of Finance.

2. Resolved to fix the date of the Extraordinary General Meeting of Shareholders No. 1/2026 on Friday, 29 May 2026 at 14:00 hrs. via electronic media only, by the IR Plus AGM Application, with the record date to determine the names of shareholders who are entitled to attend the Extraordinary General Meeting of Shareholders No. 1/2026 fixed on 5 May 2026, and with the following agenda:

Agenda 1 To consider and approve the entry of Counter Service Co., Ltd., Thai Smart Card Company Limited, and CP Axtra Public Company Limited into the Financial Business Group of a Virtual Bank of ACMH, which is a subsidiary of CPG (which is considered as a related-party transaction)

In order to protect the rights and interests of all shareholders who are unable to attend the meeting and wish to appoint a proxy vote on behalf of him/her, the Board of Directors has appointed Mr. Padoong Techasarintr and Adjunct Professor Prasobsook Boondech, who are independent directors as the Company's proxy.

In addition, the Board of Directors' meeting has authorized Mr. Korsak Chairasmisak and Mr. Tanin Buranamanit to have the authority under the law to take any action related to the convening and holding of the Extraordinary General Meeting of Shareholders No. 1/2026, including the amendment and/or addition of the agenda of the Extraordinary General Meeting of Shareholders No. 1/2026, and/or change of the date, timing, or format of the Extraordinary General Meeting of Shareholders No. 1/2026.

In the case that the Company amends and/or adds agenda to the Extraordinary General Meeting of Shareholders No. 1/2026, and/or changes the date, time, or method of the meeting and venue of the meeting, the Company will disclose updated information through the system of the Stock Exchange of Thailand and/or through the Company's website, including other channels for the purpose of informing shareholders in advance.

Please be informed accordingly.

Sincerely yours,

Mr. Supot Shitgasornpongse

Company Secretary

Authorized person to disclose information