No: IDR 11/2026

Date: 11 May 2026

Re: Disclosure of the Dividend Payment and Statement of Financial Position on the Company's Website
CP ALL Public Company Limited

To: The President
The Stock Exchange of Thailand

CP ALL Public Company Limited ("the Company") would like to inform you that the Company has complied with Section 115 of the Public Limited Companies Act, which requires the Company to announce dividend payments to the public, and Section 127 of the Public Limited Companies Act, which requires the Company to announce its statement of financial position to the public. Such announcements must be made for at least one day within one month from the date of approval by the shareholders' meeting.

The Company held the Annual General Meeting of Shareholders for the year 2026 on 24 April 2026 and the meeting approved the dividend payment distributed from the operating results for the year 2025 at Baht 1.65 per share (One Baht and Sixty-five Satang) for shareholders holding 8,911,503,348 shares after deducting repurchased shares, without distribution of such repurchased shares, total dividend payment in the amount of Baht 14,703,980,524.20 or equal to 59 percent of net profit after income tax from separate financial statements. The above dividend payment complies with stipulated dividend payment policy of the Company.

The Company has scheduled the record date on 5 May 2026 to determine the shareholders entitled to receive the dividend. The dividend payment will be made on 22 May 2026.

In order to comply with the Public Limited Companies Act, the Company has published the announcement of dividend payment and statement of financial position on the Company's website, available at https://www.cpall.co.th/investor/shareholder-information/dividend-and-balance-sheet-announcement from 11 May 2026 onwards.

Please be informed accordingly.

Sincerely yours,

Mr. Supot Shitgasornpongse

Company Secretary

Authorized person to disclose information