No: IDR 21/2026

Date: 17 September 2026

Re: Invitation to Shareholders to Propose the Agenda and Director Nominee in Advance for the 2027 Annual General Shareholders' Meeting
CP ALL Public Company Limited

To: The President
The Stock Exchange of Thailand

To comply with good corporate governance regarding the rights of shareholders, CP ALL Public Company Limited (the "Company" or "CPALL") would like to inform that shareholders are invited to propose an agenda item and director nominee in advance for the 2027 Annual General Shareholders' Meeting, according to specified criteria as publicized on the Company's website: https://www.cpall.co.th/en/investor/shareholder-information/annual-general-meeting-of-shareholder/year-2027/ under the topic "Proposal of Agenda and Director Nominee in advance for the Annual General Meeting of Shareholders for the year 2027", starting from 17 September 2026 onwards.

Please be informed accordingly.
Sincerely yours,

Mr. Supot Shitgasornpongse
Company Secretary
Authorized person to disclose information